



SET OF QUESTIONS FOR THE DIPLOMA EXAMINATION FOR THE 2021 ACADEMIC RECRUITMENT

FIELD OF STUDY MANAGEMENT - first cycle

Organisation and management

- 1. Definition of an organisation.
- 2. Types of arganisation.
- 3. Social responsibility of an organisation.
- 4. Organisational life cycle.
- **5.** The essence, objectives and functions of management.
- **6.** A systemic view of an organisation.
- 7. Planning in an organisation, types of planning.
- 8. Organising, Organisational structures.
- **9.** Leadership and power in an organisation, sources of power.
- 10. Control function in an organisation, control process.
- 11. Please describe the characteristics of the so-called teal organisation.

Economics

- 12. The functioning of the market mechanism.
- 13. Elasticity of demand: price, income, and cross elasticity of demand.
- 14. Interdependence of demand, supply and prices.

Managerial competence

- 15. Organisational Change management methods.
- 16. Managing a multicultural team.
- 17. Time management essence, methods.

Human capital management

18. Human capital management - objectives, main processes.





- 19. Recruitment and selection process for job applicants objectives, stages of the process and methods.
- 20. Employee adaptation process objectives and stages of the process.
- 21. Employee competence development / Employee competence management objectives, stages of the process and methods.
- 22. Talent management objectives, stages of the process and methods.
- **23.** Staff review objectives, stages of the process and methods.
- 24. Employee motivation.
- 25. Continuous and periodic evaluation of employees.
- 26. Please describe the so-called X, Y and Z generations in terms of their professional activity.
- 27. Discuss motivational factors according to Herzberg's theory.
- 28. Please list 0 managerial roles according to Henry Mintzberg.
- 29. What is the 360 degree employee evaluation method?

Marketing

- 30. PPPP concept.
- **31.** The essence, course and objectives of the market segmentation process.
- **32.** Pricing and distribution strategies.
- 33. Promotion-Mix Instrument
- 34. Examining the sales and branding effects of integrated marketing communications.
- 35. Marketing strategies in international markets types and application conditions.

Marketing research

- **36.** Types of information sources and their characteristics.
- 37. Qualitative and quantitative methods in marketing research (essence, types).
- **38.** Methods of selecting a research sample.
- **39.** Structure of the survey questionnaire.

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Decision-making and organisational techniques

- **40.** Principles of delegating decision-making authority in an organisation.
- 41. Tools and techniques supporting the decision-making process.

CRM (Customer Relationship Management)

- 42. Definition of CRM.
- 43. CRM tools.

Business diagnosis

- **44.** Characteristics and conditions for a good company diagnosis.
- 45. Diagnostic perspectives of a company.

Modern management methods and techniques

- 46. Modern organisational management methods.
- **47.** Modern forms of organisation: fractal and virtual organisation.
- 48. Please describe the terms: outsourcing and benchmarking.

Project management

- **49.** Project its concept and characteristic features.
- 50. Core tasks of a project manager.
- 51. Project life cycle phases.
- 52. SMART criteria.
- **53.** Dimensions of project management.

SPECIALIZATION: Business management

- 1. Assessment of the company's financial risks.
- 2. Assessment of the company's liquidity.
- 3. Assessment of the company's profitability.
- **4.** Sources of funding corporate operations.
- 5. The essence and objectives of quality management systems.





- 6. Phases of implementation of a quality management system in an organisation.
- 7. Osterwalder business model canvas.
- 8. Empathy map as a tool to better understand customers.

SPECIALIZATION: HR management

- 1. Personal benchmarking the essence and application in social potential management.
- 2. Employee leasing the essence and benefits for the organisation and employees.
- 3. Building an employer's image.
- **4.** Corporate wellness the essence and application in an organisation.
- 5. Steps in developing an HR strategy.
- 6. Methods of developing staff competence.
- 7. Employee training process.
- 8. The essence, objectives and types of personnel marketing